

To: Winograd Committee Members  
Committee Chairman – Judge (ret.) Eliyahu Winograd  
Professor Ruth Gavison  
Professor Yehezkel Dror  
Maj.-Gen. (res.) Dr. Haim Nadal  
Maj.-Gen. (res.) Menachem Einan

From: The Reut Institute

Copy: Prime Minister  
Foreign Minister/ Director-General of Foreign Ministry  
Defense Minister/ Deputy Defense Minister/ Director-Gen. of Defense Ministry  
Minister for Strategic Affairs  
Chief of Staff/ Deputy Chief of Staff/ Head of Intelligence Unit/ Head of Planning Unit  
National Security Advisor  
Head of the Mossad  
Head of the Shabac  
Head of Foreign Affairs and Defense Committee

**Subject: Contribution to the work of the Winograd Committee:**

- 1. Updating Israel's National Security Concept**
- 2. Establishing a Strategic Support Unit for the Prime Minister for designing National Security policy**

Honorable Winograd Committee Members,

The Reut Institute is honored to present two documents that deal with areas related to the work of the committee.

1. The first document deals with gaps that were exposed during, and as a result of the second Lebanon war. Gaps were exposed between the central assumptions of Israel's National Security Concept and consistent trends that are reshaping the challenges Israel faces.
2. The second document deals with the need to establish a Strategic Support unit in the Prime Minister's Office whose purpose is to support the ability of the Prime Minister to ensure that his policy choices are relevant.

This body should be separate from the National Security Council and different in its definition, make-up, and mode of operation.

3. The Reut Institute's main recommendations for the Winograd Committee are:
  - a. To call for the Prime Minister to establish a committee to update Israel's National Security Concept.

- b. To recommend the establishment of a Strategic Support unit in the Prime Minister's Office.
4. The Reut Institute would be happy to expand upon these recommendations with a presentation or any other way suitable for the committee.

Sincerely,

Gidi Grinstein  
Founder and President

